

HAMPSHIRE COUNTY COUNCIL

Appendix 1

Committee:	Health and Adult Social Care Select Committee
Date:	23 May 2023
Title:	Integrated Care Systems Strategy Progress update
Report From:	Ros Hartley, Director of Partnerships, Hampshire & Isle of Wight ICB Sam Burrows, Chief Transformation & Digital Officer, Frimley ICB

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Purpose of this Report

1. This paper introduces the Integrated Care Strategy for Hampshire and the Isle of Wight ICS as well as the strategy for Frimley ICS both of which were taken to the Hampshire Health & Wellbeing Board in March 2023
2. A summary of the key themes for each strategy has been done to assist the board in understanding where the similarities and differences are between the two documents
3. Both ICS systems will continue to work with the Health & Wellbeing Board and its Place Assembly along with other forums to work on turning the priorities into delivery and making sure residents are involved with co-producing the solutions

Executive Summary

4. Hampshire County Council is part of the Hampshire and Isle of Wight and Frimley Integrated Care Systems, both of which were established in July 2022 as part of the new Health and Social Care Act 2022. Both systems are composed of two new statutory health and care components; an Integrated Care Board and an Integrated Care Partnership.

5. The primary purpose of the Integrated Care Partnership is to develop the Integrated Care Strategy for the Integrated Care System and to oversee and ensure the delivery of this strategy. Both strategies have been previously socialised at the Health & Wellbeing Board throughout their development and the final versions now form part of this report.
6. The purpose each Integrated Care Strategy is to describe the ambitions and priorities across each system building on the work of the Local Health and Wellbeing Boards, which should not duplicate, but set priorities where joint working, beyond place is most helpful.
7. The Hampshire Place Assembly will continue to provide a forum for a wide range of colleagues from many organisations to have a discussion about the strategic priorities from both Hampshire and the Isle of Wight ICS and Frimley ICS to make it real for the residents of Hampshire.

Key priorities for each Strategy

Frimley - Strategic Ambitions

8. The partnership focus will continue to be defined by delivering improvements against the following two headline measures:
 - (1) **Reducing Health Inequalities** for all of our residents who experience unwarranted variation in their **outcomes** or **experience**
 - (2) Increasing **Healthy Life Expectancy** for our whole population, ensuring an improvement not just in length of life but in the quality of those years as well.
9. The six Strategic Ambitions which were established in 2019 are retained with new areas of focus and energy against a refreshed set of priorities which better reflect the challenges of 2023 and beyond.
 - Starting Well
 - Living Well
 - People, Places & Communities
 - Our People
 - Leadership and Cultures
 - Outstanding Use of Resources
10. Each of the Strategic Ambitions will focus on a discrete number of headline priorities in the 3-5 years ahead

Hampshire and Isle of Wight Strategic Priorities

11. The aim of the work together as a partnership is to improve the health, happiness, wealth and wellbeing of the local population. In doing so, over the medium to longer term, this will:
 - Reduce the demand for health and care services
 - Enable us to further improve the quality of service we provide
 - Relieve pressure on the people who work in our organisations
 - Enable us to live within our financial means
12. Five priority areas emerged from initial assessment of data and understanding insights from people, communities and colleagues:
 - Children and Young people
 - Mental Wellbeing
 - Good health and proactive care
 - Our People (Workforce)
 - Digital solutions, data and insight
13. The strategy identifies a small number of priority areas where there is an opportunity to add value across the four places, recognising that most of the work undertaken to tackle health inequalities, improve health outcomes and service delivery, and contribute to social and economic development is delivered in local places.

Conclusions

14. Both strategies have been developed in partnership with local authorities; the Joint Strategic Needs Assessment and Health and Wellbeing Strategy for Hampshire which have been used to inform the case for change and priorities.
15. Both strategies have been developed with a broad range of stakeholders and set out the aspiration to unlock the benefits of greater partnership working and

using the collective resources more effectively to improve the health of the population.

16. Both strategies place an emphasis on the importance of working better with children and families, as well as supporting people to live healthy lives with an emphasis on preventative interventions to reduce the need for health and care services in the long term.
17. Both systems recognise the need to review their workforce models to build capacity and ensure the right skills and capabilities are there for the future. The importance of investing in digital solutions and sharing capacity across the partnerships also come through as themes
18. Both strategies build on and support the work ongoing at a Hampshire place level. To ensure the effective delivery of the strategy, it is recognised that partnership working with the Health and Wellbeing Board will be vital.
19. Recently released non-statutory guidance sets out the roles and duties of H&WBBs and clarifies their purpose within the new system architecture. [Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/guidance/health-and-wellbeing-boards-guidance)
20. It recommends that H&WBBs consider the integrated care strategies when preparing their own strategy to ensure that they are complementary.
21. Along with other local leaders, H&WBBs will continue to lead action at place level to improve people's lives and remain responsible for promoting greater integration and partnership between the NHS, public health and local government.